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# **Implementing 2007 NRC Portals of the Universe Report**

**Chandra X-ray Center  
Recommended Best Practices**

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# Basic Parameters

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Mission duration	1999 →
Userbase	International
Archive data volume	9 TB
Instruments	Imaging/timing and spectroscopy
Wavelength coverage	0.1-10 keV
Program model	General Observer
Proposals/cycle	~700
Users/cycle	~200 PIs/cycle (50 new)
Funding model	Grants (separate grant per institution)
Proprietary data period	1 year (VLP/XVP none)

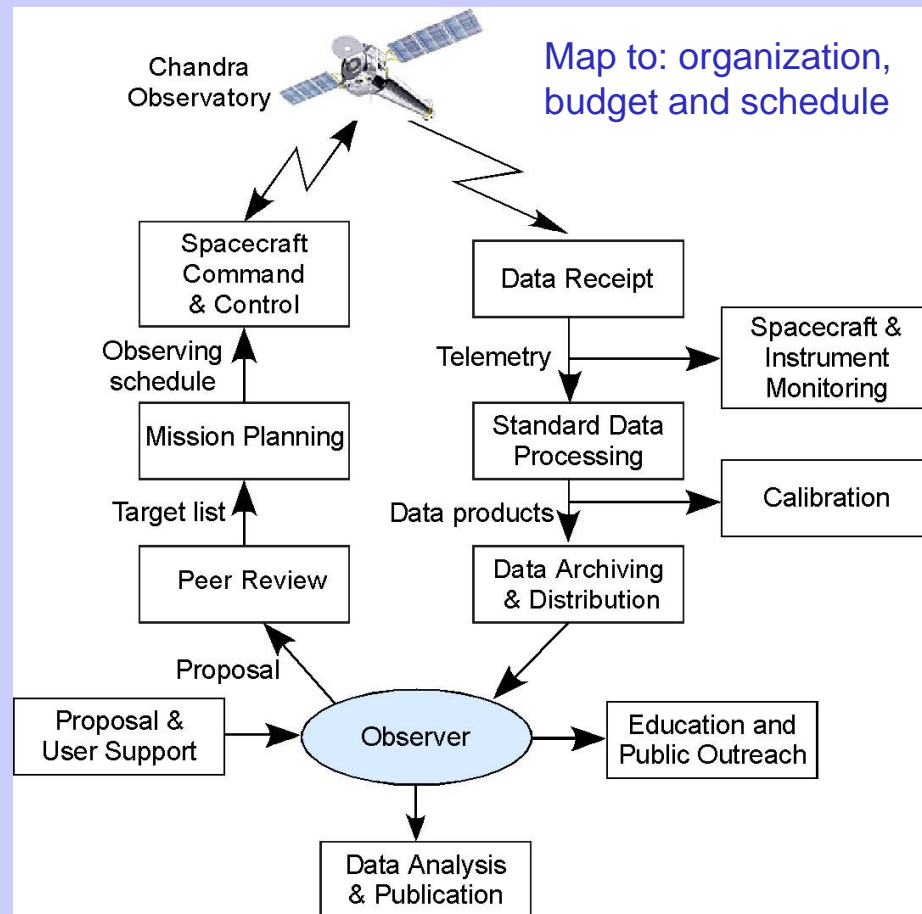


# Science Center Management

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- Develop and maintain **primary thread**
- Organization
  - **Synergy**: integrate science and mission operations
  - Involve scientists: includes **active research**
  - Plan for organizational evolution by Program phase
- Develop and utilize metrics to drive performance
  - Time from observation to data delivery to user (E2E)
  - Science productivity (papers, citations, use of archive data)

## Primary Thread





- Long-term:
  - Invest in automation and process improvement
  - Plan for evolving hardware and software
  - Emulators valuable (mission operations)
- Budget: ~75% labor, 20% grants, 5% other
- Budget (=staff) profile evolution
  - Prime mission (initial reduction): automation, time dependent factors, stable software, stable science and mission operations
  - Extended Operations: increase process efficiency, users trained
  - Base: minimum required to support base infrastructure, threshold for science loss
- Develop model linking budget to science return
- All Programs have a **base** level of infrastructure that varies based on size





# Ops Model linked to Science

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Function	2008 Budget	Possible Reduced Budget	Time Loss (Ms)	Extended Mission Budget	Time Loss (Ms)
<b>Science and Mission Operations</b>					
- Observing Efficiency (max ~ 70%)	65%	50-60%	~3.0	65%	
- ACIS CTI Increase	4%/year	>15%/year		4%/year	
- Coordinated and Constrained Observations	30-35%	≤10%		25%	
- Data Recovery	99.99%	90%	~1.6	>99%	~0.2
- Shift Coverage	3	1		3	
- Anomaly response: s/c and Science Instruments	≤8 hours	≤24 hours		≤8 hours	
- Zero Value Observations due to Observer	<<1%	5%	~1.0	≤1%	~0.3
- Instrument config. Errors due to Observer	<<1%	10-20%		≤5%	
- Science time lost due to s/c & SI config. Errors	<<1%	≤5%	~1.0	≤1%	~0.3
- Safe modes due to s/c & SI config. Errors	0 in 8 years	1-2/year		≤1/year	
- Fast Target of Opportunity Response	1 day	10 days		≤2 days	
<b>Calibration</b>					
- Maintain full instrument and telescope cal.	yes	limited and not timely		high priority items on timely basis	
<b>Science Software and User Support</b>					
- Software updates track s/c and SI changes	yes	no		high priority items on timely basis	
- Suported CIAO Platforms and OS	6	1-2		4	
- Maintain Chandra Source Catalog	yes	no		yes but fewer releases	
- Re-process archive with updated calibration	yes	no		yes but fewer releases	
<b>EPO Program</b>	yes	no		yes except reduced formal Ed	
<b>GTO Science Program</b>	yes	no		yes	
<b>Total Science Time</b>	20.4 Ms	13.8 Ms		19.6 Ms	



- **Involve scientists** from requirements definition to test. Include beta testing by external scientists.
- Create **integrated operations development** schedule with incremental full system test milestones
- Progressive **data challenges** for community: provide users with early release of tools and simulated data
- Support **contributed** software and tools developed by scientists (and engineers) – migrate to supported system
- Plan for **re-processing** of archive to take advantage of updated calibration, algorithms, analysis techniques
- Plan for cost of ongoing **FISMA**\* certification
- Ongoing partnership with **HEASARC** with focus on common standards and long term archive

\* Federal Information Security Management Act



- **User interface with scientists covering full range of expertise**
- **Documentation: multiple levels, interlinked via web:**
  - Documents (CfP, Proposers' Observatory Guide)
  - Webpages, memos, reports
  - Threads for proposal preparation, data analysis etc.
- **User Interface to ensure "correct" observation**
- **Helpdesk**
  - Fast turnaround during work week
  - Access to all levels of expertise
  - Extended hours at deadline times
- **Fully processed and verified, science-ready data delivery, within 1-2 days of observation**
- **Analysis software**
  - Mix of existing, in-house and user software, no licenses needed
  - Evolve platform support in response to demand
- **Ability to reprocess "on-the-fly" with user-specified options**



# Proposal Process

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- **Involvement of scientists with range of expertise**
- **Peer review:**
  - Scientifically focused, diverse topical panels
  - Confidential
  - Unconflicted
  - Secret ballot
  - Provide review reports
  - Post results quickly
- **Joint programs with other facilities**
- **Evolving proposal categories as mission evolves:**
  - Large Projects, Very Large Projects, X-ray Visionary Projects
- **Funding (US-based teams) awarded within 2-3 weeks of 1st observation**



- **Involvement of scientists**
- **Users' Committee:**
  - Independent, representative, no insiders
  - Sounding board when major/minor changes contemplated
- **Science workshops: tailored to hot topics**
- **Communication at several levels:**
  - Newsletter, e-Bulletins, chandra-users mail group
- **CIAO software and training workshops**
- **Chandra catalog in google-earth (public and community)**
- **VO interface**
- **AAS, HEAD, ADASS meeting exhibit**



# Monitoring Performance

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- **Involvement of scientists**
- **Helpdesk response statistic**
  - Feedback into plans for software/threads/bug fixes
- **Grants: time to award**
- **Bibliography and citations**
- **Data utilization**
- **Proposal submission**
  - Monitor in calendar
- **Community statistics**
- **Scientist training statistics**

